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January 14, 2002

Attorney General John Ashcroft
United States Department of Justice
950 Pennsylvania Avenue, NW
Washington, DC 20530-0001

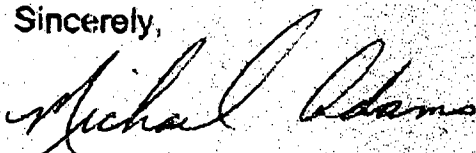
Dear Attorney General Ashcroft:

I am writing to urge you to settle the antitrust case against Microsoft. I feel that the case has been going on long enough, and that the terms of the settlement are fair.

Competitors of Microsoft will gain much from the settlement. The internal interface of Microsoft's famous Windows will be opened up to free, gratis. They will be able to license other intellectual property of Microsoft on reasonable and non-discriminatory terms. They will be able to complain to a Technical Committee, which will oversee Microsoft's conduct, and to file a complaint in court if they are not satisfied. I do not see how Microsoft's competitor could have any reason to complain about this settlement.

Please finalize the settlement agreement between the Justice Department and Microsoft. Thank you for your attention.

Sincerely,



Michael Adams